# Experience and Challenges of making "Citizen Participatory" 2030 Seoul Plan

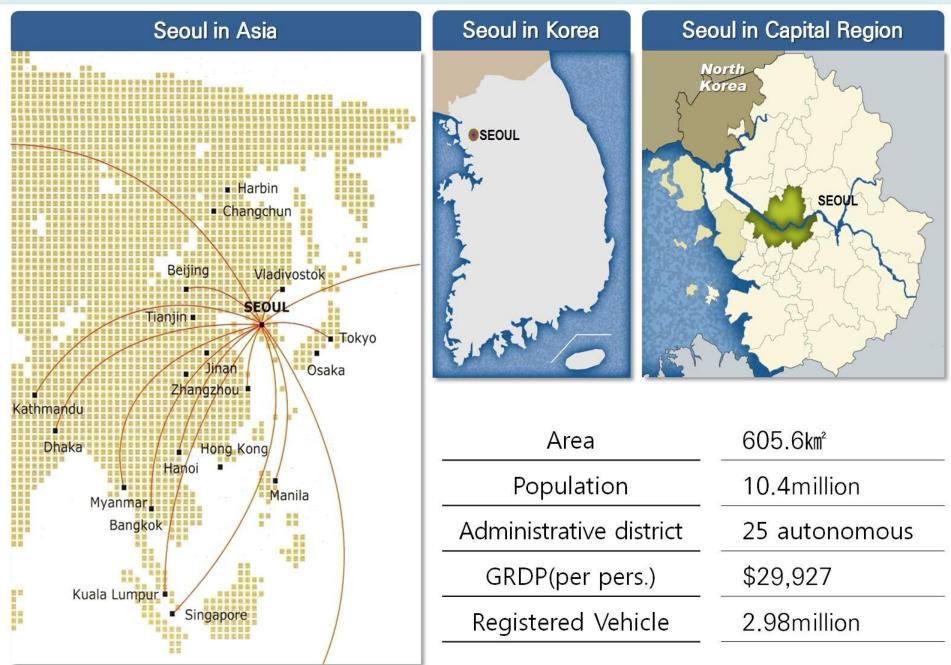
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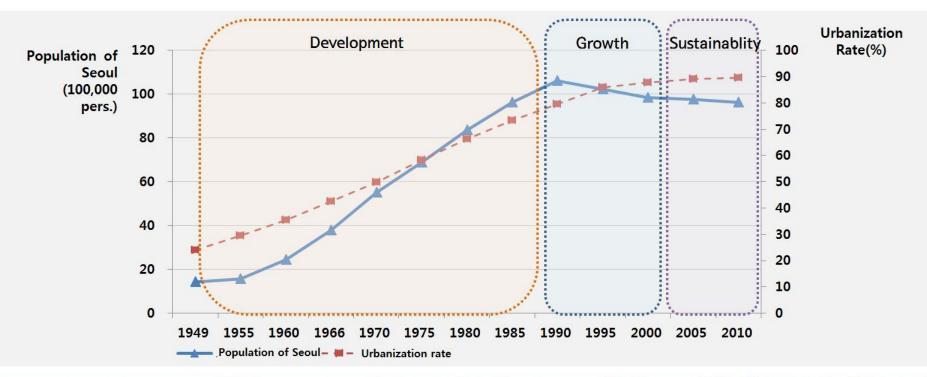
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Presentation material credited to the Seoul Institute

### Seoul is ?



## The three periods of change in Seoul since 1950





출처: 서울의 도시계획, 서울특별시, 2009

## 1. Development : 1950 ~ 1979



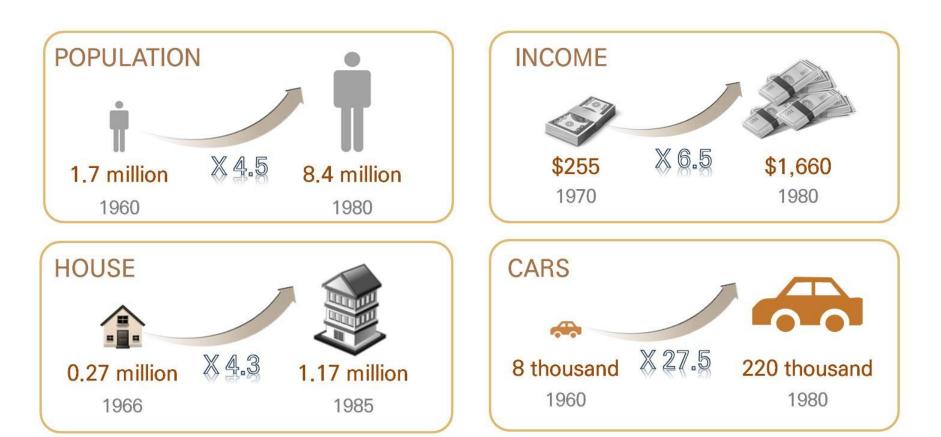
### **Reconstruction and development**

## 2. Development : 1980 ~ 1986



## Key Indicators 1960~1980

- · Oriented to solving pending issues, Nation-dominated development
- Construction and maintenance of infrastructure(road, subway etc.)
- Lack of infrastructure by rapid population growth  $\rightarrow$  took action emergently



## 3. Growth : 1987 ~ 2002



The three events which lead to changes in Seoul : Democratization(1987), Olympic Games(1988), World Cup(2002)

## 3. Growth : 1987 ~ 2002



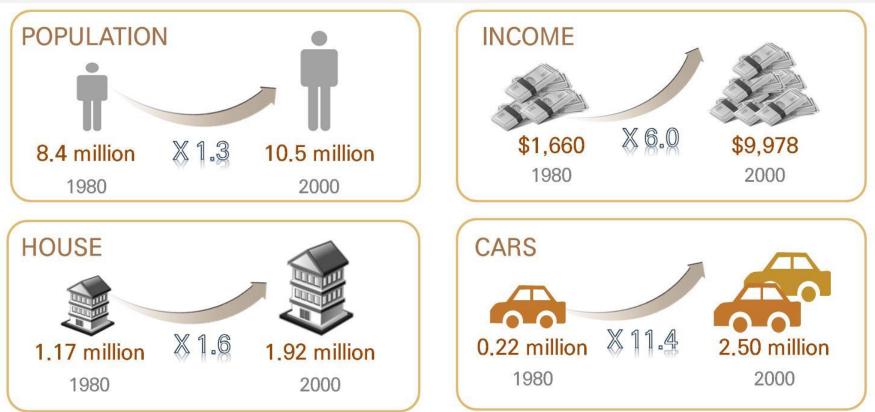
#### On the one hand, side effects of compressed growth became apparent…



but on the other, development projects kept on continuing...

## 3. Growth : Key Indicators

- Accumulated limitation of rapid urban expansion is showed
- Administration adjusted to the citizen's demand since 1995 local autonomy system implemented
- Flood of Plans



## 4. Sustainability : 2003 ~ 2010



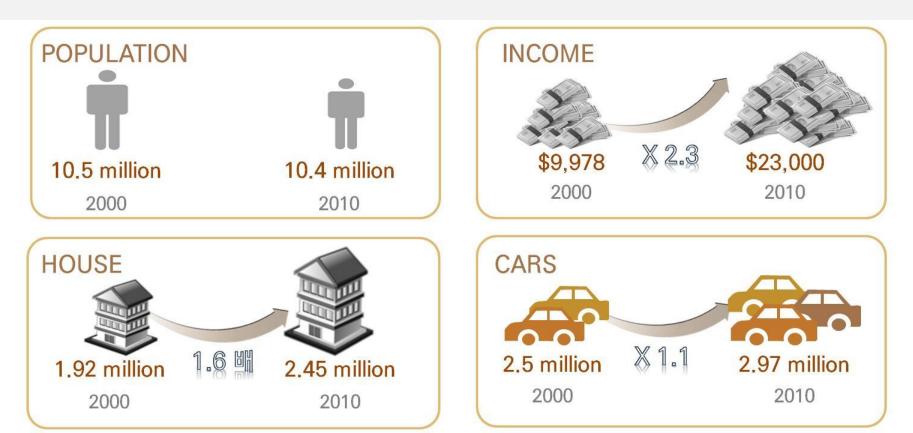
Global Competitiveness, Conservation of Historical & Cultural Resources, Natural Environment Restoration…



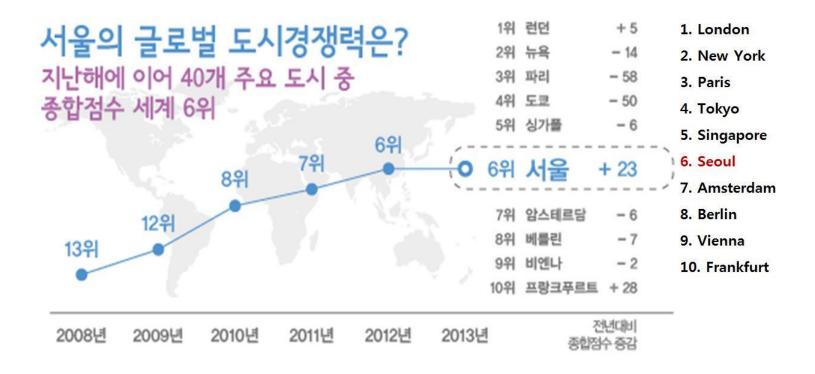
Landscape Problems Of Super Skyscrapers, Aging & Polarization, Redevelopment Projects, Advocacy Planning...

## 4. Sustainability : Key Indicators

- Increase in tension between various values Global Competitiveness ↔ Conservation of Historical Resources, Selective Welfare ↔ Universal Welfare etc.
- Deterioration of development, Danger of natural disaster, Deepening of Polarization
- Increase in demand for welfare, education, environment, infrastructure etc.



## The Result of High Growth is?



※ 글로벌경쟁력 지표 : 일본 모리기념재단 2013년 발표자료 삶의 질 지표 : 미국 머서사 2012년 발표자료

Seoul ranks 6th place in the 'Global Power City Index'... while, the 'Quality of Life' is 75th in the world ranking...

### **Current Issue**

### The urban problems that are still unsolved and deepening...



## 2. New Challenges of Seoul

### Challenge 1 : Switched into Low Growth Trend Since 2010

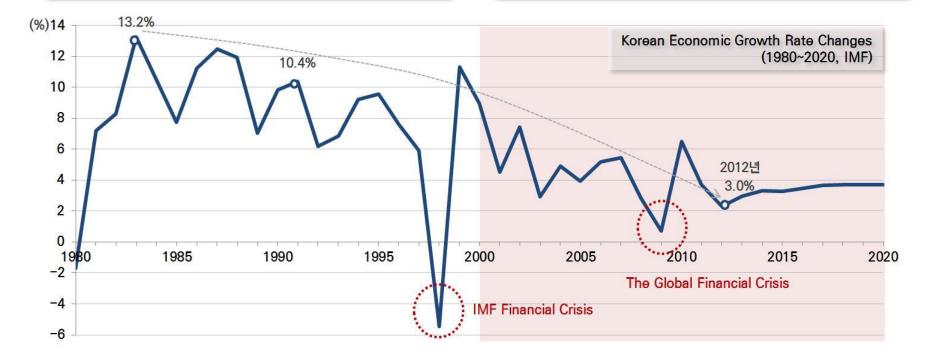
#### The Relatively Low Growth Rate of 3% or Less

#### Slowed GDP Growth Rate

- Around 10% GDP in 1991→ Around 3% or less since 2010
- Forecasting continual Decline 2% in 2020, 1.2% in 2030, 0.8% in 2040s

#### "Fearfor Long-Term Structural Recession"

- Decreased Potential Growth Rate, different from the Crisis of the Past
- Concerns about Long-Term Structural Recession (Secular Stagnation)



### Challenge 1: Slowing Economic Growth, around 2%

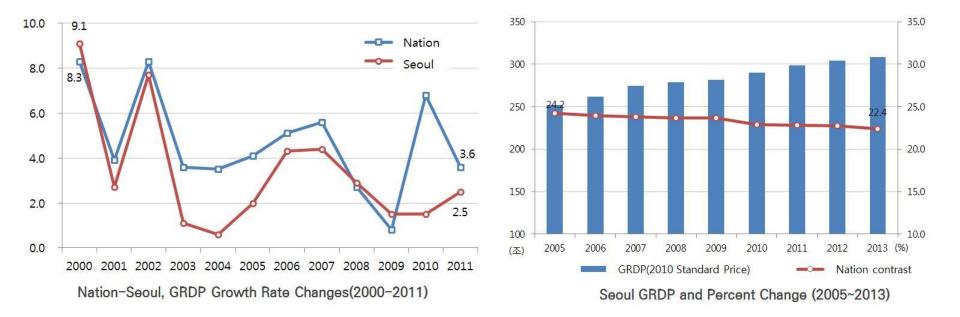
#### GDP of South Korea has 1,106 trillion won in 2011, the Growth of less than 3% since 2008

- 1993 to 1997: 7.4% → 1998 to 2002: 5.0% → 2003 to 2007: 4.3% → 2008 to 2012: Reduced to 2.9%
- Forecasting to 2.6% in the second half of 2015 due to the global economic slowdown, growth engine changes, and the aging population
- Expecting to be difficult to recover 3% the next year

#### GRDP of Seoul has 274 trillion won in 2011, Lower than the national growth

• 2000~2011 GRDP growth rate is 2.8%

#### GRDP in Seoul compared to the national ratio is reduced to 26.3%(2000)→22.3%(2011)



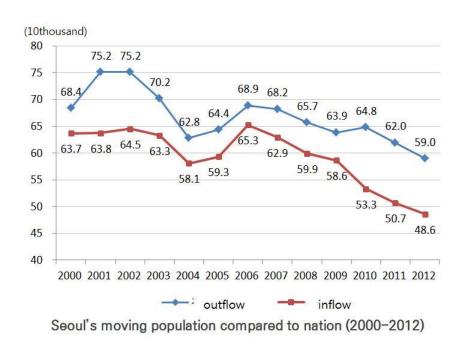
### Challenge 2 : Annual Net Outflow 80,000 pers. Since 2000

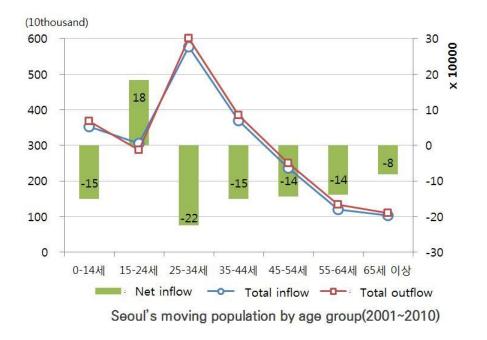
#### From 2000 to 2012, Annual Average Net Outflow is 80,000

- Outflow 670 thou.
- Inflow 590 thou.

#### Outflow trends in all age groups except for 20s

• Only 20s annual net inflow of 17thou., 30s~40s net outflow





### Challenge 3 : Aging Problem

Seoul's Elderly Population will be increased into 2.22 mil. In 2030

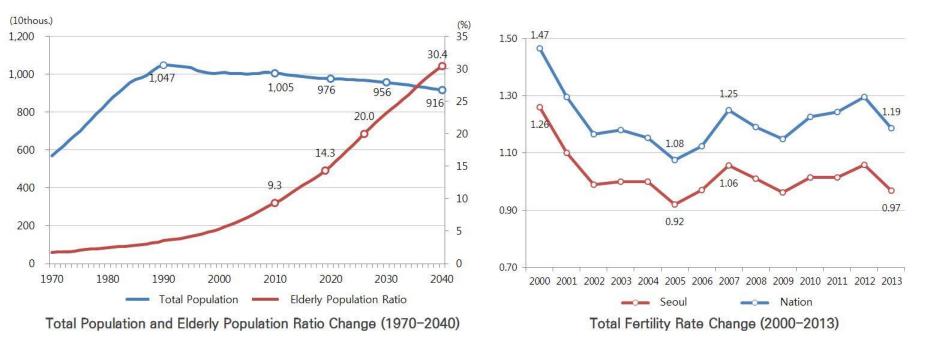
• 1.16mil. in 2013(11.5%) → 2.22mil. in 2030(23.2%)

#### Forecasting Continuous Decrease of Seoul Population by 2040

- Nation : 50.22 mil. in 2013, After the peak of 52.16 mil. in 2030, it decreases
- Seoul : decrease since the peak in 10.46mil. in 1991, Estimated in 2040 to 9.16mil. people

#### Seoul's Total Fertility Rate is 0.97, the Lowest Level Compared to National Total(1.19)

• The number of the birth and total fertility rate: 130 thou.(1.26) in 2000  $\rightarrow$  80 thou.(0.97) in 2013



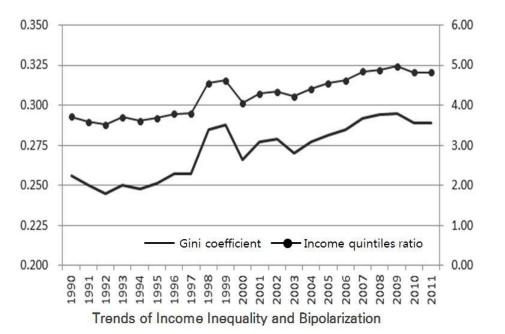
### Challenge 4 : Deepening Social Polarization

#### Deepening Polarization of Income Distribution and Increase in Inequality

- Gini's coefficient(income inequality) : 0.245 in 1992  $\rightarrow$  0.289 in 2011
- Income quintiles ratio(income bipolarization) : 3.52 in 1992  $\rightarrow$  4.82 in 2011

#### 2011 Korea Elderly Poverty Rate: 45.1%

- The highest among OECD countries
- Significantly higher than the overall poverty rate of 14.6%





\_ Average income of the richest 20%

※ Income quintile ratio

Average income of the Poorest 20%

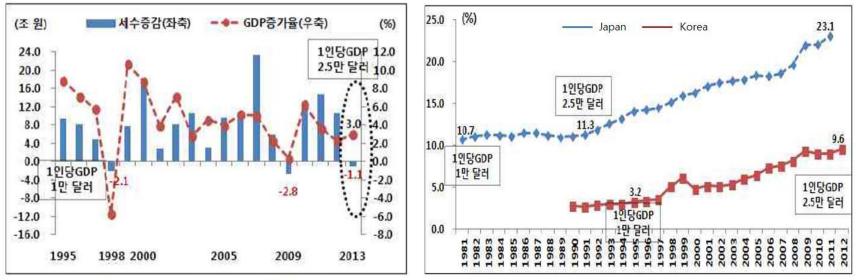


#### Deficit Forecast becomes 33.4 tril. won in 2015, due to the Deficits for 8 Consecutive Years

- Decrease in domestic revenues: IMF period(1998), the global financial crisis(2009), resent(2013)
- Rapid decrease in poverty taxes due to stagnation of real estate market

#### Expect to Increasing the Ratio of Welfare Expenditure to GDP

• 3.2% in 1995 (\$10,000 per capita GDP)  $\rightarrow$  9.6% in 2012 (\$25,000)



Internal Revenue and Variation of GDP in Korea

Ratio of Welfare Expenditure to GDP in Korea and Japan

### What can we do?

## Earnest citizen participation

- Citizen participation in order to solve urban problems
- Citizen participation implementation after 2011, mayor Park taking office

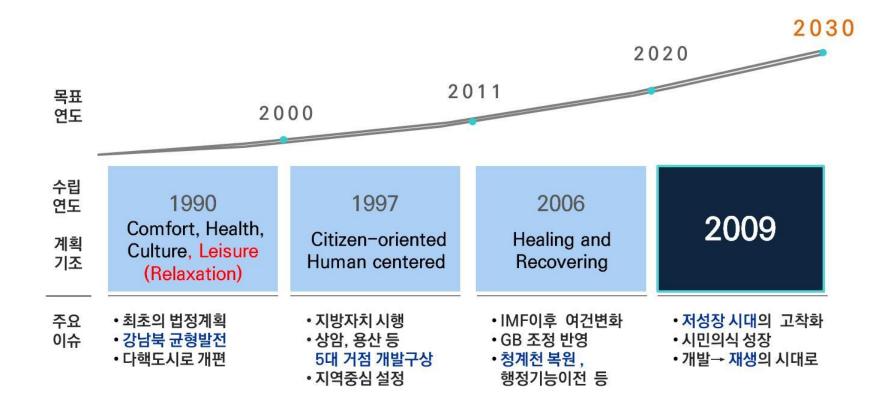


Direct citizen participation in every plan

## 3. New Vision : 2030 Seoul Plan

### How has it changed so far ?

Urban Master Plan was established 4 times ····



### Problems of Urban Master Plan



Insufficient role as Highest Level Plan

Expert-oriented Planning

Same Framework for every cities

Takes over 5 years to establish a plan

Strategic Planning reflecting the characters of Seoul

Planning that citizens could Easily Understand

## The New Citizen Participatory Urban Master Plan "2030 Seoul Plan"

Planning Procedure Made by the Cooperation among diverse stakeholders including the Citizens, Experts, and Administrations



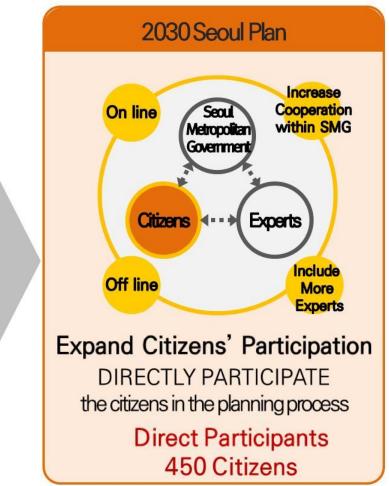
Evolved as Strategic Planning centered on key issues directly connected to the livelihood of the citizens



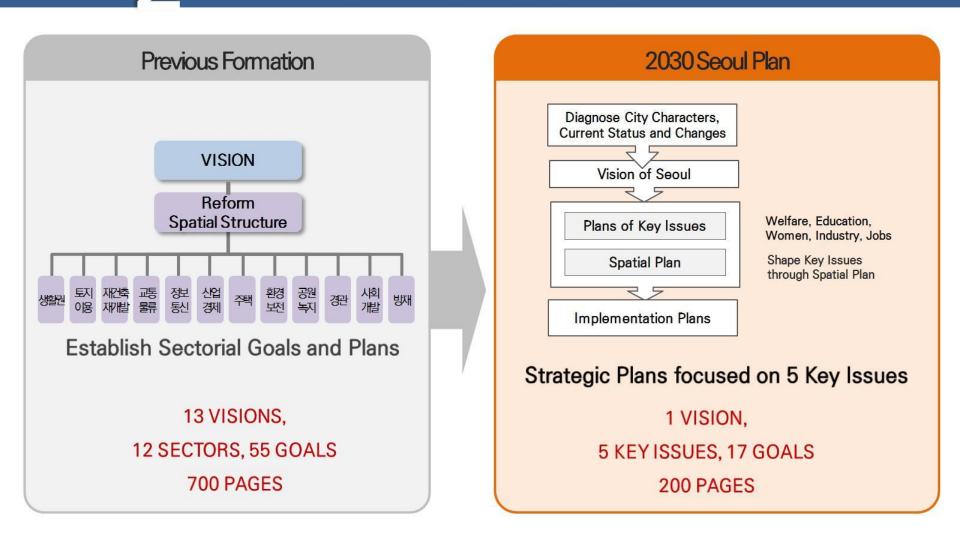
Status of the Planning prioritized at the highest-level with Enhanced Feasibility

## Made by the Cooperation among Diverse Stakeholders

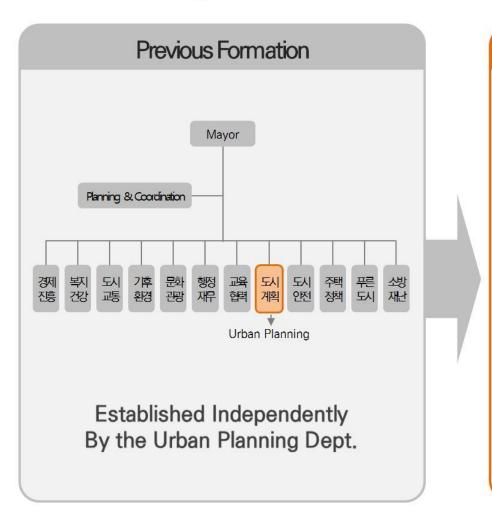








## Status of the Planning prioritized at the Highest Level

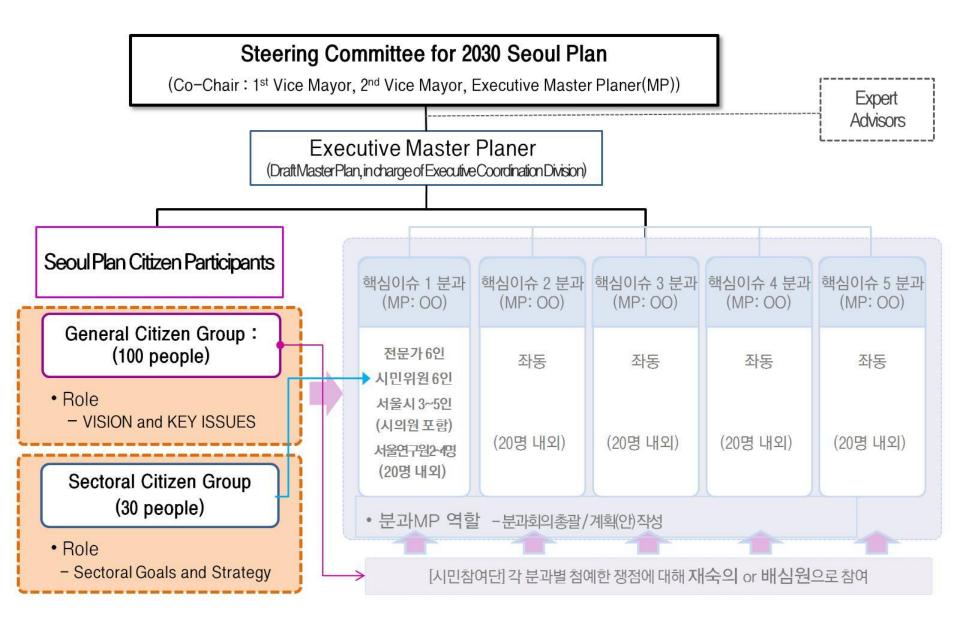




Established by the collaboration of Planning & Coordination Dept. and Urban Planning Dept. enabling the cooperation of all departments

## "Steering Committee" organized to establish Vision and Key Issues





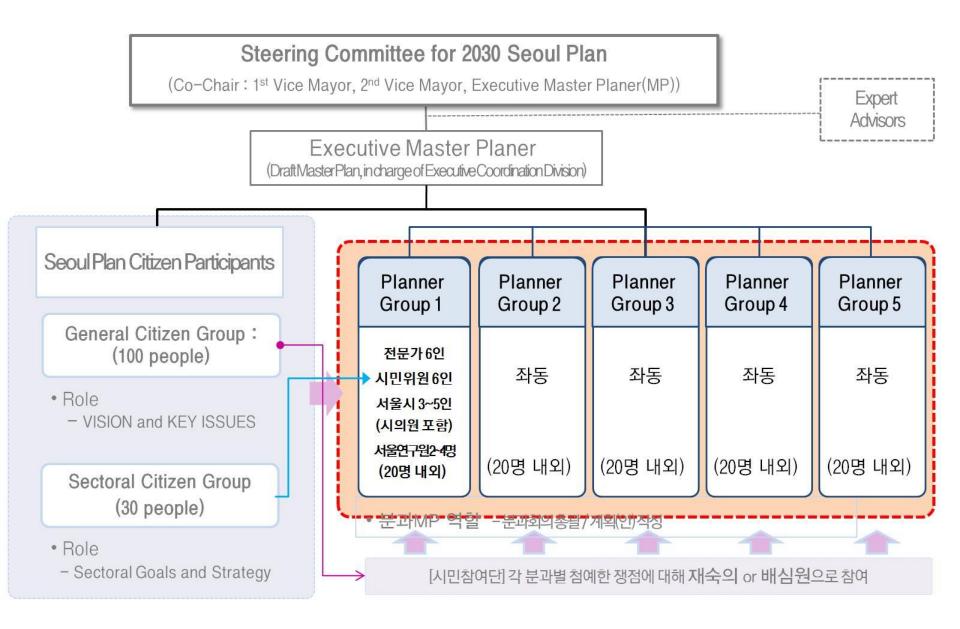
## From Citizen Recruit to Delivering the Proposal





## "Steering Committee" organized to establish Vision and Key Issues





## Form & Operation Master Planner Group



- 분과별 10회 내외 회의개최
- 전체회의 2회 (시민참여단 의견 수렴)



## VISION and KEY ISSUES

35

## "Livable City for Citizens with Communication and Consideration"



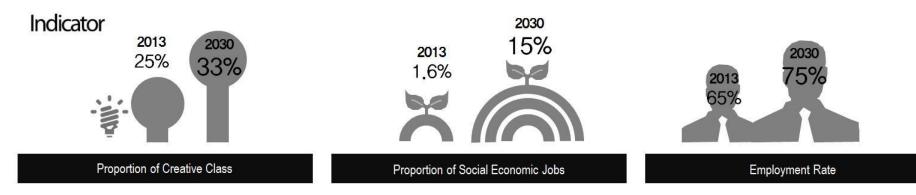
## Together Without Discrimination, People-centered City

Goal				
Welfare System in Response to an Aging Society	Healthy City	Well-Integrated Social System without Discrimination	Opportunities for Education Available to Everyone	Gender Equality and Social Care
Strategy				
<ul> <li>Enhance social support to guarantee stable life for the elderly.</li> <li>Expand opportunity for the elderly to participate in society and create a culture of unifying all age groups.</li> </ul>	<ul> <li>Provide ubiquitous healthcare with an efficient public welfare and healthcare system.</li> <li>Enhance preventive healthcare for each age group.</li> <li>Prevent and control environmental disease and improve food safety.</li> </ul>	<ul> <li>Improve protection of rights for the minority to eliminate discrimination.</li> <li>Establish customized welfare service by region.</li> <li>Establish a voluntary welfare community through sharing and participation.</li> <li>Create a society that respects the value of cultural diversity.</li> </ul>	<ul> <li>Provide education opportunities to all people.</li> <li>Establish an educational society to improve citizen capacity.</li> <li>Restore the school's function for whole-person education.</li> <li>Build a community of education by utilizing regional resources.</li> </ul>	<ul> <li>Create a family social culture of gender equality.</li> <li>Establish the social environment for expanding women's economic participation</li> <li>Develop an environment that is safe from danger and violence.</li> </ul>
Indicator 2013 2030 2.3 10	2013 0.57H 2030 1,2	2013 48% 100%	2013 2030 35% 70%	2013 2030 11% 35%
Number of Leisure Facilities for the Elderly	Number of Regional Public Health Facilities	Guarantee Rate of Minimum Income Standards	Rate of Lifelong Education Experience	Rate of Dependency on National and Public Nurseries

## Dynamic Global City with a Strong Job Market

#### Goal

Global Economic City Based on Creativity and Innovation	Synergetic Growth Among Economic Units Co-Development Among Regions	People and Job-Centered Vital Economy
Strategy		
<ul> <li>Improve the competitiveness of the industry of growth engines through a strengthened foundation for creative economy.</li> <li>Promote creative small and medium-sized venture enterprises.</li> <li>Establish Seoul's unique sustainable industrial ecology.</li> <li>Promote the innovation cluster and revitalize the existing industrial agglomeration.</li> </ul>	<ul> <li>Revitalize the social economy of coexistence and cooperation.</li> <li>Support the growth of small businesses to enhance their self-sufficiency</li> <li>Expand independent job opportunities for the vulnerable social group.</li> </ul>	<ul> <li>Expand the creative class by training creative human resources.</li> <li>Create a global environment where global human resources want to work.</li> <li>Establish a 21st-century-style city economy environment by creating an integrated space for life-job.</li> </ul>

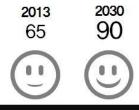


### Vibrant Cultural & Historic City

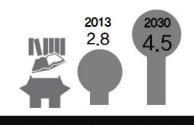
#### Goal

Historic City Where Culture and Life are Integrated	City Landscape That moves the minds of citizens	Diverse City Cultures for Everyone to Enjoy
Strategy		
<ul> <li>Create a city space structure that emphasizes historical characteristics.</li> <li>Improve citizens' accessibility to historical resources.</li> <li>Time and spatial expansion of historical resources</li> </ul>	<ul> <li>Restoration of natural scenery</li> <li>Preservation and management of historical landscape</li> <li>Management of street and downtown scenery</li> <li>Landscape management carried out together with citizens</li> </ul>	<ul> <li>Establish a cultural environment for all citizens to enjoy.</li> <li>Develop regions specializing in culture</li> <li>Establish a cultural ecological network.</li> </ul>

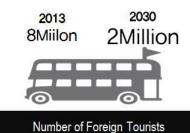
#### Indicator



Cultural Environment Satisfaction

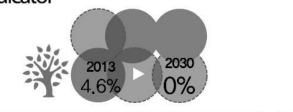


Number of Cultural Infrastructures



## Lively & Safe City

Park-oriented Ecological City	Energy-Efficient Resource Recycling City	Creating a Safe City for Everyone
Strategy		
<ul> <li>Focus on park infrastructure to create a park-oriented city.</li> <li>Improve the city's climate control capacity.</li> <li>Preserve restore ecology within the city and expand its role in public benefit.</li> <li>Create a pleasant environment for city life.</li> </ul>	<ul> <li>Advanced management system in preparation for the energy crisis</li> <li>Secure a low carbon energy production consumption system.</li> <li>Expand resource recycling.</li> </ul>	<ul> <li>Advanced system for obtaining and utilizing risk information</li> <li>Promote higher speed and improved capacity for early response.</li> <li>Expand safety governance for city life.</li> <li>Improve the capacity to prevent natural disasters and measure the environment.</li> </ul>



Proportion of Regions Excluded from Park Service

Usage Rate of New Renewable Energy

Rate of Decrease in Disaster Victims

20%

## Stable Housing, Easy Transportation, Community-Oriented City

Goal Urban Regeneration for Harmony Between Life and Work Spaces	Green Transportation Environment for a Convenient Life Without Cars	Provide Various Choices for Stable Housing
Strategy		
<ul> <li>Mixed land use around station areas for increased job-house proximity</li> <li>Promote balanced development through specialized growth for each region</li> <li>Revitalize regions through resident participation-based urban regeneration.</li> </ul>	<ul> <li>Restore the public transportation-centered city and establish a complex integrated transportation system.</li> <li>Reform roads and create an environment for safe walking and bicycling.</li> <li>Reasonable management of car usage</li> </ul>	<ul> <li>Expand affordable housing supply</li> <li>Expand the customized housing welfare program.</li> <li>Establish residents' community for enhanced lifestyle.</li> </ul>
ndicator 2030 2013 71	2013 70% 80%	2013 2030 5% 12%

Job-Housing Balance Indicator \* (Minimum Value Per Area)

Proportion of Green Transportation

Proportion of Public Rental Housing

### Result

## Status Improvement

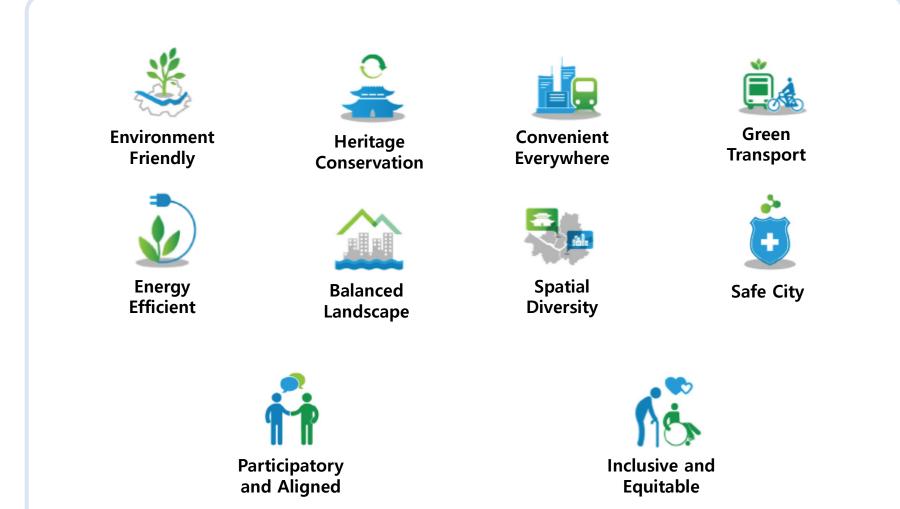
Seoul Plan is the most used reference for all other plans

Citizen established and mayor promised Plan that mayor cannot change

## **Attention** of Citizen

Attention of citizen is prerequisite for a better plan

### Seoul's Urban Planning Charter Looking Ahead to the Next 100 Years



Thank You